## **EBBEN Whistleblowing Process**©

## Trusted | Compliant | Effective

Whistleblower	Disclosure	Hotline	Hotline Committee
Employees and stakeholders may protect an organisation against reputational loss and other risks, simply by reporting wrongdoing to an <i>internal ethics hotline</i> . If the organisation fails to address the wrongdoing, the hotline will be the last resort before the whistleblower informs a journalist or the authorities. The key requirement to any whistleblowing process is <i>trust</i> . During every step of the reporting process the <i>protection</i> of the whistleblower must be a top priority. Employees who disclose in good faith must be <i>protected</i> against retaliation. Since one out of every three disclosures come from outside the organization, the hotline should be open to <i>external</i> <i>stakeholders</i> .	<ul> <li>The hotline is accessible 24 hours per day, every day of the week.</li> <li>The information in the hotline is provided in all company languages.</li> <li>The hotline will treat the identity of the whistleblower and the disclosed data as confidential.</li> <li>The whistleblower may decide to remain anonymous and not disclose name or email-address when filing the report.</li> <li>Victims of harassment may file their allegation in escrow to an independent escrow agent. He or she will inform the Hotline Committee only if and when two other corroborating allegations have been received.</li> </ul>	<ul> <li>To maximize protection, the hotline must be hosted by a <i>trusted third party</i> on an external server.</li> <li>When a new disclosure comes in, the Hotline immediately warns the Hotline Committee.</li> <li>The IP-address from where the notifica- tion was made is not visible.</li> <li>All data in the hotline is <i>encrypted</i> and the key is only available to the whistleblower and to the Hotline Committee.</li> <li>For every notification, the hotline creates a unique <i>chatroom</i> with a password. Here the whistleblower and the Hotline Committee can securely exchange ques- tions, answers and documents, also in case of an anonymous notification.</li> <li>The hotline offers <i>case management</i> by giving structured access to the dis- closures, for example timing, questions, answers, data, etc. Further, it shows the progress of the handling of the case.</li> </ul>	The Hotline Committee makes an initial assessment of the notification and decides on the follow-up. The Hotline Committee starts an internal <i>investigation</i> of the case. For more complex investigations they may call upor internal and/or external professionals. In specific situations it may be advisable to refer the case to a law firm, and benefit from the <i>attorney-privilege</i> . Further to an internal investigation, the Hotline Committee takes appropriate <i>action</i> : control damages, dismissal, file complaint, etc. In specific situations the Hotline Committee may have to inform the <i>authorities</i> , for example on market abuse insider trading or money laundering.



## Investigation

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al	For the internal investigations of the incoming notifications the organization has access to forensic tools and techniques. Examples are:
	Data acquisition and data recovery, to
on	retrieve data from the organization's systems such as mail server, data server, personal computers and other devices.
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ent	<i>E-discovery and data analytics</i> , to search large volumes of data for information, and to analyse the obtained information.
	<i>Open source intelligence</i> , to obtain data from outside the organization regarding for example ownership, mandates, family ties, etc.
se,	Interviewing, to obtain explanations and background information on contracts,
	transactions, vendors and individuals.
	<i>Reporting</i> on findings, verbal and in writing.
	EBBEN Partners can provide organizations with full forensic support. info@ebbenpartners.nl www.ebbenpartners.nl